

**Baltimore County
Drug and Alcohol Abuse Council (DAAC)
STRATEGIC PLAN
2007-2008**

Vision

A safe and substance abuse-free community

Mission

To expand, strengthen and sustain an integrated prevention, intervention, and treatment system that will result in reductions in the incidence and consequence of substance abuse and related problems in Baltimore County

Goal I: Develop and expand programs and services to meet unmet and emerging needs

Objective 1: Continue to assess needs on ongoing basis

Objective 2: Prioritize target populations/communities and program/service needs

Objective 3: Identify research-based best practices that can address the needs of target populations

Objective 4: Identify and engage partners in seeking funding and other resources for program implementation

Objective 5: Seek funding and other resources to implement and expand services.

Objective 6: Support implementation and expansion of new programs and services.

Performance Target: Reduced gaps in best practice programs and services directed to target populations.

Measure: Increase in numbers of targeted County residents served.

Goal II: Strengthen and integrate the components of the system of care

Objective 1: Strengthen system workforce with improved resources including cross-agency/organization training and education

Objective 2: Improve system wide information flow through updates/integrated communication strategies/systems

Objective 3: Establish/improve system wide referral mechanisms through formal

and informal agreements and procedures

Performance Target: Increased cross-agency/organization training/education

Measure: Number of staff provided with education and training

Performance Target: Establishment of referral systems between/among partners

Measure: MOU's, contracts, common procedures

Goal III: Sustain a comprehensive system of prevention, intervention, and treatment services that prevents/delays first time use by juveniles and provides timely access to intervention and treatment services to reduce the negative consequences of substance abuse

Objective 1: Continuous evaluation and improvement of programs

Objective 2: Seek adequate funding for research-based and effective programs

Objective 3: Build and maintain community support for the comprehensive system of care

Performance Target: (Prevention): Delay in onset of use

Measure: Age at first use

Performance Target: Intervention and treatment: Decrease in waiting time for assessment and treatment services

Measure: Wait time

Performance Target: Treatment: Reduction in negative consequences of substance abuse

Measure: Number of drug-related arrests